



BLACK BEAR

VALUE PARTNERS

October 10, 2022

Black Bear Value Partners LP Q3 2022 Letter

“For the times they are a-changin’.” Bob Dylan

To My Partners and Friends:

- Black Bear Value Fund, LP (the “Fund”) returned -2.4% in September and +0.7% YTD.
- The S&P 500 returned -8.0% in September and -22.9% YTD.
- The HFRI Index returned -5.7% in September and -13.6% YTD.
- We do not seek to mimic the returns of the S&P 500 and there will be variances in our performance.
- *Note: 2022 returns reflect our reduced 10% incentive fee.*

Monthly Performance Net of Fees and Expenses														
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year est.
2022	Black Bear Value Fund	-3.9%	4.3%	1.6%	2.2%	0.2%	-6.7%	8.8%	-2.5%	-2.4%				0.7%
	HFRI Index - Value	-2.8%	-0.1%	0.3%	-3.2%	0.4%	-5.7%	2.8%	-0.1%	-5.7%				-13.6%
	S&P 500	-5.2%	-3.0%	3.7%	-8.7%	0.2%	-8.3%	9.2%	-4.1%	-8.0%				-22.9%
2021	Black Bear Value Fund	1.1%	9.1%	13.6%	4.0%	0.2%	-1.5%	1.0%	-1.4%	-3.3%	4.2%	0.5%	4.1%	35.0%
	HFRI Index - Value	1.5%	6.5%	2.0%	2.8%	2.0%	0.5%	-1.6%	1.1%	-0.7%	1.5%	-3.4%	2.0%	14.6%
	S&P 500	-1.0%	2.8%	4.4%	5.3%	0.7%	2.3%	2.4%	3.0%	-4.7%	7.0%	-0.7%	4.5%	28.7%
2020	Black Bear Value Fund	-6.8%	-9.4%	-3.8%	2.8%	-2.8%	-2.2%	-1.0%	2.1%	-3.2%	-3.0%	12.6%	10.2%	-6.5%
	HFRI Index - Value	-2.1%	-4.5%	-13.7%	8.2%	3.2%	2.6%	4.2%	3.8%	-2.0%	0.3%	10.0%	6.2%	14.6%
	S&P 500	0.0%	-8.2%	-12.4%	12.8%	4.8%	2.0%	5.6%	7.2%	-3.8%	-2.7%	11.0%	3.8%	18.4%
2019	Black Bear Value Fund	4.3%	-0.2%	-3.9%	6.2%	-5.7%	4.2%	2.3%	-6.1%	1.7%	-0.9%	6.1%	-0.7%	6.5%
	HFRI Index - Value	6.9%	2.0%	-0.3%	2.6%	-3.9%	3.6%	0.4%	-2.4%	0.9%	1.3%	1.8%	2.8%	16.3%
	S&P 500	8.0%	3.2%	1.9%	4.1%	-6.4%	7.1%	1.4%	-1.6%	1.9%	2.2%	3.6%	3.0%	31.5%
2018	Black Bear Value Fund	4.5%	-1.2%	-2.9%	0.5%	-1.4%	3.4%	0.9%	3.2%	-0.7%	-3.0%	4.8%	-4.4%	3.3%
	HFRI Index - Value	2.6%	-2.2%	-0.9%	0.6%	1.5%	-0.6%	1.1%	0.4%	-0.5%	-5.4%	-0.4%	-5.4%	-9.1%
	S&P 500	5.6%	-3.6%	-2.7%	0.5%	2.4%	0.6%	3.7%	3.3%	0.6%	-6.8%	2.0%	-9.0%	-4.4%
2017	Black Bear Value Fund	-1.3%	-0.4%	0.9%	0.2%	-0.5%	1.4%	1.9%	0.7%	0.4%	-0.9%	3.7%	1.5%	7.6%
	HFRI Index - Value	1.6%	1.2%	0.5%	0.8%	0.4%	1.2%	1.4%	0.0%	1.9%	0.9%	1.2%	1.6%	13.4%
	S&P 500	1.9%	4.0%	0.1%	1.0%	1.4%	0.6%	2.1%	0.3%	2.1%	2.3%	3.1%	1.2%	21.8%

Note: As of 6/30/2020 the HFRI Fundamental Value Index is being used. Past HFRI returns have been amended for this index.

Note: 2022 returns reflect a 10% incentive fee that is paid by the Founders Class.

Strategy Exposure @ 09/30/2022				Top 5 Gross Long Positions (Alphabetical)				Gross Concentration Breakdown	
	LONG	SHORT	NET						Long %
Equities	97.7%	-35.3%	62.4%	Berkshire Hathaway		BRK.A/B		Top 5 positions	61%
Credit Related	0.0%	-51.7%	-51.7%	Homebuilder Theme		BLDR/GRBK		Top 10 positions	93%
Total Investments	97.7%	-87.0%	10.7%	Madison Square Garden Entertainment		MSG			
				Unnamed Energy Adjacent Investment		N/A			
Cash	0.0%	0.0%	0.0%						
T-Bills	0.0%	0.0%	0.0%						
Total Cash/T-Bills	0.0%	0.0%	0.0%						

Note: Includes delta-adjusted options position.

Note: Cash balances excludes cash held vs. short positions

Note: As 9/30/2022

Note: As 9/30/2022

Note: Additional historical performance can be found on our tear-sheet.

We have been finding compelling ideas both on the long and short side. Some ideas are previously owned names while others are new to the Fund. Patient investors and a long business runway continue to be part of our DNA. For the first 4 years of the Fund, patience and staying power were of limited appeal as FOMO took ahold and uneconomic businesses were rewarded with ever higher valuations. But alas, gravity has returned, and the air has been coming out of the balloon. This is the kind of environment where the ability to play offense and invest for the future is advantageous to our partnership. We have managed to protect capital through our short exposure and been able to add to our invested position in companies we like. Valuations between what we own and the “market” are still very wide. In addition, there are many uneconomic companies that still sport multibillion equity values despite the bond market signaling trouble.



Inflation/Credit Shorts/Equity Shorts

In our last letter we cautioned against extrapolating 1 month of “good” inflation data. Many in the media were celebrating “peak” inflation with less focus on the damage from a sustained high plateau. I do not have a crystal ball and cannot predict what inflation will be nor when things will ease. I do believe there are many fundamental changes occurring in the global economy making it hard to return to a 2% inflation anytime soon. Businesses that have pricing power and healthy balance sheets will be the long-term beneficiaries of this environment. As such, that is where our focus is on the long side.

Now onto our shorts...There are a host of business models (and I use that term loosely) designed to take advantage of low rates with seemingly little thought given to a more normalized rate environment. Low-to-no return businesses were saddled with debt to amplify anemic returns and/or extend their cash-burning runway. For a variety of reasons, I do not like to disclose our shorts by name. It is safe to presume that if you are looking at a company a) with a lot of debt, b) that burns money or has weak returns on capital and c) is commoditized, there’s a good chance it’s a short or a prospective short for our portfolio.

We also remain short a variety of credit instruments that include emerging markets, US investment grade and US junk. As US treasury rates have widened, these securities have moved lower in price. We have yet to see any material number of defaults but if rates remain high and the market remains skittish, there could be several companies/countries that cannot refinance their debt. In recent history, many companies have been able to refinance their problems away with ever-decreasing interest rates. Those days seem to be gone.

As a reminder, we own businesses that have pricing power and limited/no dependence on the need for external funding. This is important because as input and wage costs pressure profitability of many companies, our businesses should be able to weather the storm and capitalize through both organic market share gains and/or acquisitions of companies that may not have had a healthy balance sheet or operating structure.

Top 5 Businesses We Own

Berkshire Hathaway (BRK) (Repeat from Q2 letter)

Below is the rough Berkshire on-a-napkin valuation from Q1 with the month-end price reflecting a bigger discount to fair value. Again, this is a rough exercise to sanity check our assumptions.

- Cash of ~\$103,000 per class A Share (vs. \$104k 1 year ago)
 - Down/Base/Up marks cash at book value to an 8% premium (vs. to 10% a year ago)
- Investments based on December prices ~\$248,000 per class A share (vs. \$194k a year ago)
 - Presume a range of stock prices that result in:
 - Down = \$149,000 per class A share (-40%- assumes portfolio is overpriced)
 - Base = \$211,000 per class A share (-15% - assumes portfolio is overpriced)
 - Up = \$285,000 per class A share (+15%)
- Operating businesses that should generate ~\$17,000 of pre-tax income per Class A share (vs. \$15k)
 - Down = 9x = \$153,000 per share – equates to ~8% FCF yield
 - Base = 12x = \$204,000 – equates to ~6% FCF yield
 - Up = 12x = \$204,000 – equates to ~6% FCF yield
- Overall (vs. \$409,000 at quarter end)
 - Down = \$413,000 (+1%)
 - Base = \$526,000 (+29%)
 - Up = \$600,000 (47% underpriced)



Going forward I expect Berkshire to compound at above average returns from this price.

BRK is a collection of high-quality businesses, excellent management, and a good amount of optionality in their cash position. If the cash were to be deployed accretively, the true value would be greater than an 8% premium (as mentioned above). The combination of a pie that is growing, an increasing share of said pie due to stock buybacks, upside optionality from cash and a tight range of likely business outcomes that span a variety of economic futures gives me comfort in continuing to own Berkshire.

Housing: Builders FirstSource (BLDR)/Green Brick Partners (GRBK)

I would refer you to our Q2 letter as we discuss these names in detail and our feelings have not changed. While mortgage rates are higher, they are not unusual versus history. The low rates of the last 5-10 years are the outlier. We have a structural shortage of housing in the USA. With existing homeowners locked into low-rate mortgages, the aspiring homeowner may increasingly need to find a home from a homebuilder. The next 6-12 months could be rocky as people adjust to the increase in pricing and rates. Eventually the housing market should adjust to the new normal (or rates could go down). We do have a large credit short which benefits if rates continue to go up.

You can also watch a webcast we did on BLDR at the BTIG Fall Manager Summit here:
<https://wsw.com/webcast/btig35/bear/1770860>

Madison Square Garden Entertainment (MSGE)

MSGE has been a top 5 holding in prior years. Their primary assets include the Madison Square Garden arena, MSGN (the regional sports network), Tao Group, the Radio City Rockettes show, and an in-construction entertainment venue in Las Vegas called the Sphere. Management has recently disclosed their intent to explore a spin-off of the Sphere and Tao into a new entity.

These assets have historically traded at a “Dolan Discount”. Some of that discount is warranted as management has sometimes taken actions to benefit some shareholders while harming others (Selling MSGN at a steep discount to MSGE). Alternatively, management has also been thoughtful about spins and share buybacks to benefit shareholders.

The Sphere is a \$2BB endeavor that’s ~65% complete and planned to open in the 2nd half of 2023. Until then the Company will be spending the bulk of their cash to complete the development. Part of the opportunity revolves around the uncertainty of the value of the Sphere as well as inflationary pressures for the remaining costs. In our downside we incorporate 25% inflation on the remaining costs as well as a 50% write-down of the asset. I don’t believe this to be the case but provides more of a proofpoint as to how cheap the entity is trading.

If we take the above-mentioned haircut to the Sphere and haircut their other assets, we arrive at a net asset value of \$2.1bb or \$62 a share as compared to a price in the mid \$40’s. Based on more reasonable estimates I arrive at a fair price that’s 2-3x where the equity is trading now.

Unnamed Energy/Commodity Adjacent Business (repeat from Q2 letter)

We have been accumulating shares in a small-capitalization stock that is an energy/commodity adjacent hospitality business. I believe this business has been through a brutal stretch during COVID yet still generated the equivalent of 12% of its market-cap in cash in a lousy year. In the coming years this business could be worth 2-3x where it’s priced now.



There is limited float and as Black Bear has grown, we have been active purchasing the stock. We now own close to 1% of the company. As I expect to continue buying the business, I am going to keep the name of the company in-house.

Fund Updates

We are in process of setting up an Investor Portal where LP's will be able to access historical statements, K-1's and financials. Please keep a lookout for an email with the details for that information.

Black Bear was specifically setup for markets like this. While it is uncomfortable for many to be deploying capital in a rocky environment, it is not for me. These are precisely the conditions I find the most rewarding as a longer-term investor. When times are happy few pay attention to risks and prudence is punished. When people get frightened everything looks worrisome and risk-taking becomes rare. As a result, we can buy ever-cheaper high-quality businesses and look out beyond the average investors' investment horizon. We have a structural advantage with longer-term capital, excellent and patient investors and a fully aligned investment manager. We will continue to play offense when many seem to be in retreat.

Thank you for your trust and support.

A handwritten signature in cursive script, appearing to read "Adam".

Black Bear Value Partners, LP

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